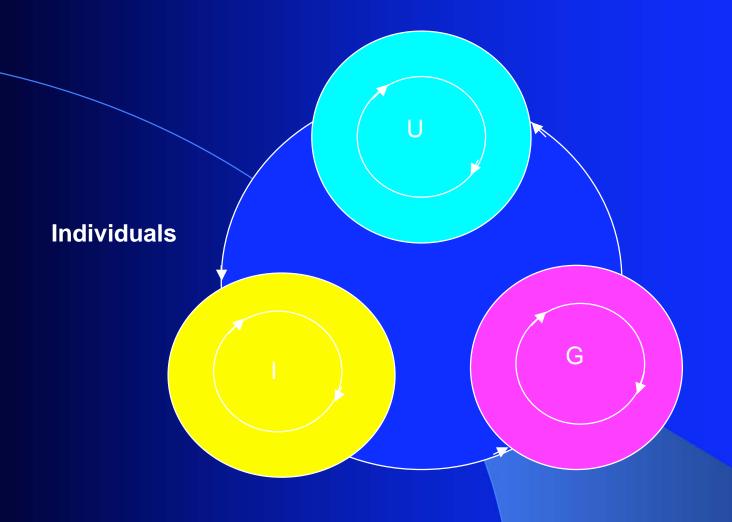
Circulation in the Triple Helix

Henry Etzkowitz

Newcastle University Business School



Circulation of Individuals in Triple Helix





Newcastle Professors of Practice

- 1/2 time Chairs to attract technical entrepreneurs (and their firms)
- Role models for faculty and students
- Conflict to confluence of interest
- Jointly funded by University and Regional Development Agency





Novum Trivum

- Scientific/Technological Field
- Entrepreneurship and Innovation
- Language and Culture





Triple Helix Thesis

- University Plays leading role in Knowledgebased Society: shift from secondary to primary institutional sphere
- From Separate or Dominant to Overlapping Institutional Spheres
- Taking the role of the other e.g., university forming firms; government as venture capitalist; industry raising training to higher levels

Statist Triple Helix

Government

Industry

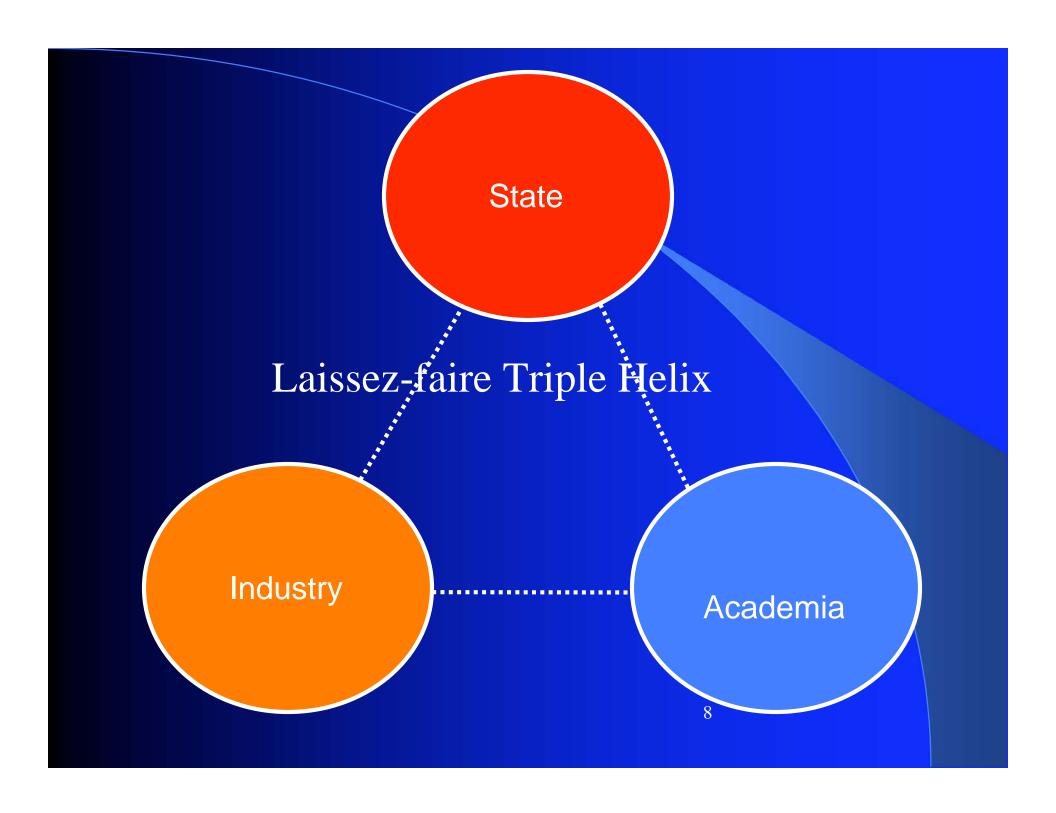
Academia



Statist Triple Helix



- Government dominates other spheres
- Top-down bureaucratic co-ordination
- Large project mentality
- Industry: national champions
- University: primarily teaching institution

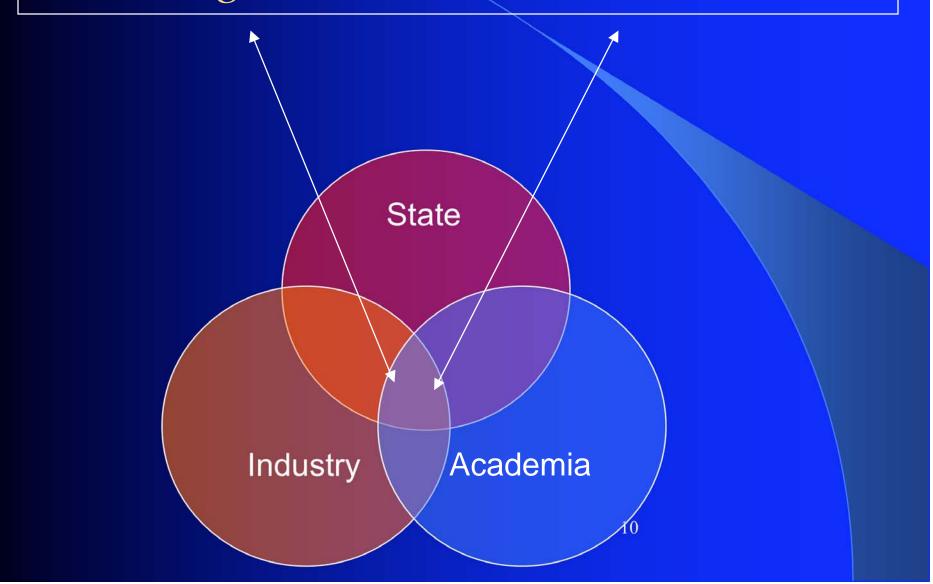




Laissez-Faire Triple Helix Separate Spheres

- University: basic research and human resource provider
- Industry: Firms linked by market
- Government: limited to addressing market failures
- Individualistic mentality; heroic entrepreneur
- Interface Units Across strong boundaries

Hybrid Organizations and Actions e.g. Incubator Movements





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